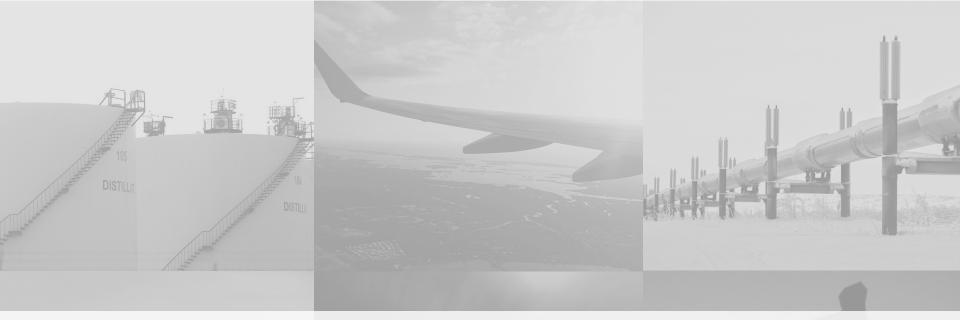
Russia, Ukraine and The Future of Energy Lunch Chat with DFW Financial Planning Assoc



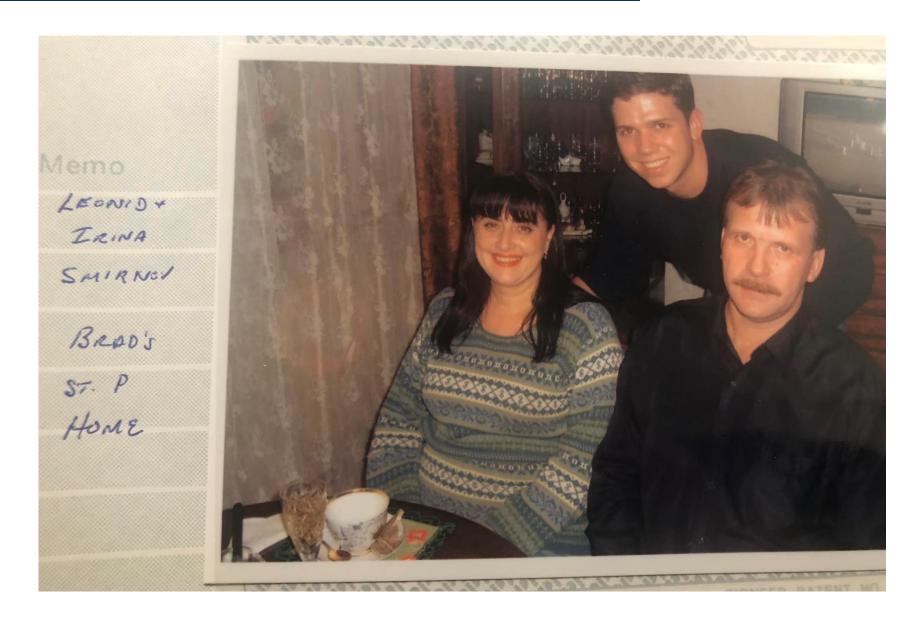


With Brad Olsen, energy investor with background in Russia

- The first major invasion in continental Europe in 80 years: why now?
- How does Russia's invasion of Ukraine change commodity markets?
- Do we have any historical parallels to draw from as investors?
- How does this change the outlook for traditional O&G vs. Energy Transition?

20 years ago: happier times in the relationship between Russia and the West





Unlike Europe (and the US), Russia never stopped viewing oil and gas as strategic

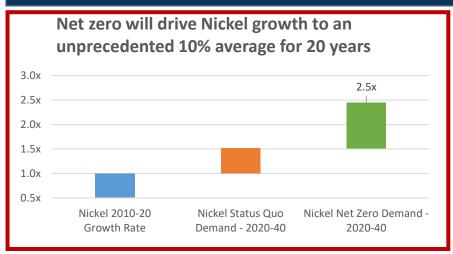


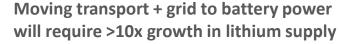


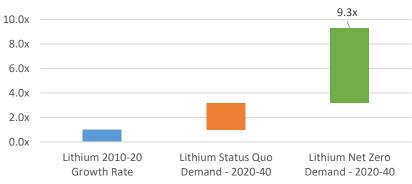
Energy Transition inputs – Russia is a top producer of aluminum, copper, nickel



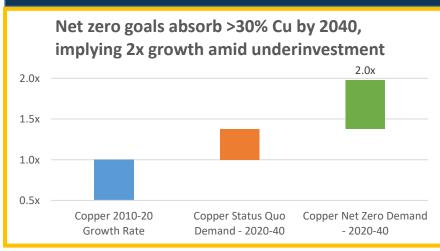
OUR 2017 PAPER ON BATTERY BOTTLENECKS - CONFIRMED BY IEA IN 2021...

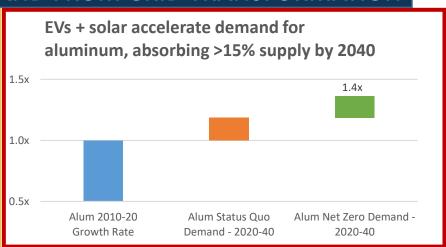






...NOW FOCUS TURNS TO METALS DEMAND FROM GRID TRANSFORMATION



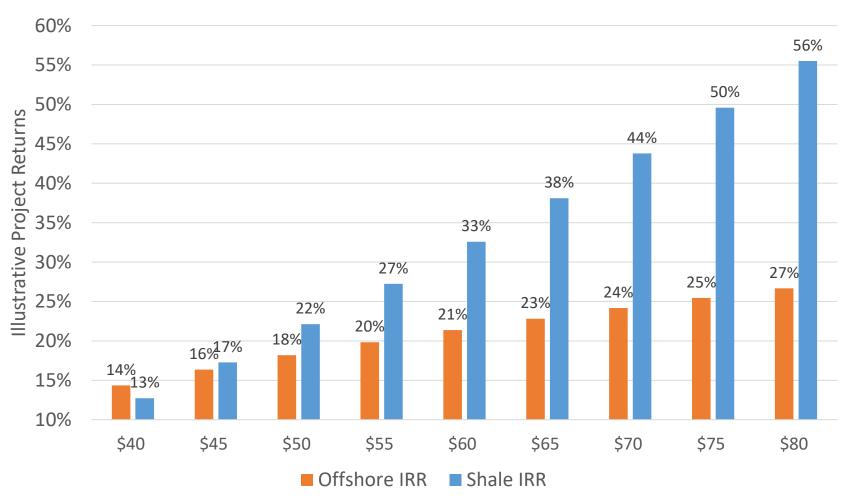


Source: Bloomberg, IEA, Recurrent research. Note: IEA's May 2021 confirmed a 13x to 42x increase in lithium demand from cleantech demand through 2040, as well as 6x to 20x increases in nickel/cobalt, based on "status quo" energy transition policies and policies consistent with "net zero" emissions by 2050.

The ESG movement has increased energy's cost of capital, favoring short-cycle projects



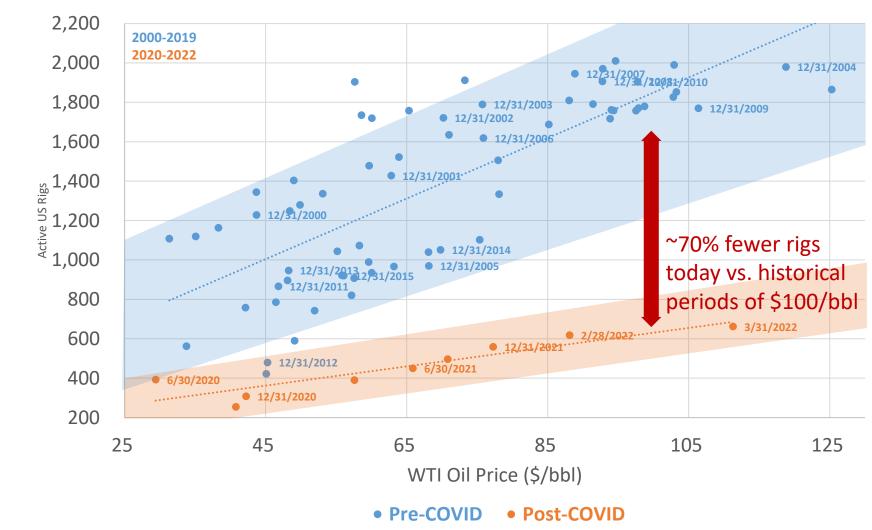
Short-cycle shale vs. long-dated megaprojects: Illustrative returns from \$40/bbl to \$80/bbl



Capex should grow in response to rising risk premiums... but it hasn't happened (yet)



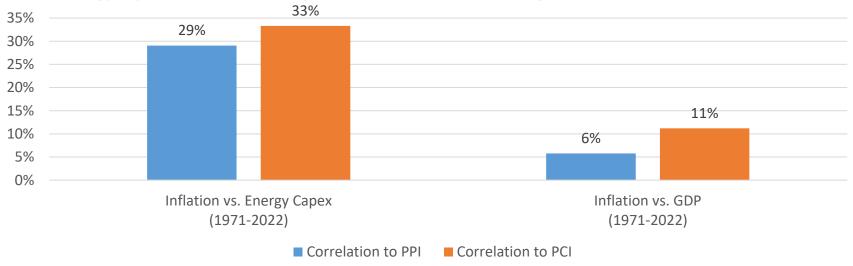
US Active Rigs vs. Oil Price



The Fed tries to slow \$100tn of global GDP because markets won't fund ~\$200bn capex







PPI Inflation depends largely on last year's capex

